



DC

## Local Government & Community Development Department

### Punjab Cities Program Construction of SWM Parking Area in Vehari City

# PC-I

Estimated Cost Million PKR. 29.050

August 2022

Municipal Committee Vehari



**JERS CONSULTANCY (PVT) LTD**

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**Punjab Cities Program**

**PC-I Form for Construction of SWM Parking Area in Vehari City**

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**PC-I FORM**  
for  
**Construction of Parking Area in Vehari City**

*Project Serial Number*

**Sector :** *Local Government & Community Development Department*  
**Sub Sector:** *Social*

<b>1. Name of the project</b>	<b>Punjab Cities Program Construction of Parking Area in Vehari city</b>	
<b>2. Location</b>	Vehari city is located at 100 km (62 miles) distance from the historical city of Multan in the east at old Multan-Delhi Road and is the headquarters of Vehari District. It is located at 300 02' N and 720 21' E and connected with all nearby cities through rail and road.  Location map of the city is attached in Annexure-A	
<b>3. Authorities responsible for</b>		
i- Sponsoring	Government of the Punjab (through World Bank funding)	
ii- Execution	Municipal Committee Vehari	
iii- Operation and Maintenance	Municipal Committee Vehari	
iv- Concerned Provincial Department	Local Government and Community Development Department Punjab	
<b>4a. Plan Provision</b>		
i. If the project is included in medium term/five year plan, specify actual allocation	Punjab Cities Program (PCP) is a World Bank funded Program with a total cost of USD 236.00 million and comprises of below mentioned components.	
	Total loan from World Bank	USD 200.00 million
	Component-1 Infrastructure development (PforR)	USD 180.00 million
	Component-2 Technical Assistance	USD 20.00 million
	MCs share (20% of PforR component) equivalent to:	USD 36.00 million
	Total Program cost	USD 236.00 million
	Component-2 i-e Technical Assistance component of Program costing USD 20.00 million is meant for management cost of the Program and	

	capacity building of MCs & Government Departments and is included in the medium term/ five-year plan and has been funded now in ADP 2022-23 - under General Serial No-1769 with allocation of PKR 1329.90 million as foreign component.
ii- If not included in the current plan, what warrants its inclusion and how it is now proposed to be accommodated	Not applicable
iii If the project is proposed to be financed out of block provision indicate.	The Project is being financed by World Bank as Donor along with 20% co-financing from the Program Units and is not proposed to be financed out of block allocation.
4b- Provision in the current year PSDP/ADP	PKR. 1329.90.00 million under ADP 2022-23 General Serial No 1769 as described above.
5. Project objectives and its relationship with sector objectives	<p><b><u>Sector Objectives</u></b> The sector objectives include:</p> <ol style="list-style-type: none"> <li>1. Provision of efficient and effective municipality services to the masses.</li> <li>2. Community development through improving basic infrastructure.</li> <li>3. Clean and green environment for better living standards.</li> <li>4. Effective use of land through master planning of urban areas.</li> <li>5. Social uplifting and cohesion through provision of public open spaces and play grounds.</li> <li>6. Ease in mobility and communication.</li> <li>7. Cost efficient Solid Waste Management through waste to energy initiatives.</li> <li>8. Capacity building of Local Governments.</li> <li>9. Efficient Road network to make areas easily accessible</li> </ol> <p><b><u>Objectives of the Project</u></b> The Punjab Cities Program aims at improvement of infrastructure of municipal services such as roads, cross roads, street lights, parks and parking shed for SWM machinery for improved communication and recreational facilities.</p> <p>Scope of the work for this particular project includes the construction of Parking shed for SWM Machinery.</p> <p>The Project has the following objectives;</p>

	<ol style="list-style-type: none"> <li>1. Provision of suitable parking area for the MC Vehicles.</li> <li>2. Making MC self-sufficient in small repairs to the machinery &amp; Equipment possessed by MC</li> <li>3. Provision of a washing facilities for the vehicles</li> <li>4. Effective protection to the vehicles against the solar radiation and Ultraviolet rays, rain, hail, wind, and dust.</li> <li>5. Slowing down the deterioration of vehicles, therefore reducing the cost of maintenance.</li> <li>6. Enhancement of the security of vehicles during non-working hours.</li> <li>7. Better watch and ward of MC machinery and equipment and reduction of losses due to theft of equipment and spares.</li> <li>8. Provision of better solid waste management service by protection of the machinery and equipment.</li> </ol> <p>Hence, the objectives of the project are in line with the sector objectives at serial No-1, 2, 3 &amp; 7 and the project forms integral part of the concerned sector.</p>
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**6. Description, justification, technical parameters and technology transfer aspects**

<p>i. Present Condition</p>	<p>As per PLGA-12019 Urban Local Governments (ULGs) are basically and wholly responsible for delivery of the municipal services with a service delivery level which should satisfy the consumers and citizen. Unfortunately, the prevalent conditions of the service delivery are not encouraging in the city.</p> <p>The major reason of unsatisfactory service delivery is the lack of proper maintenance of the municipal infrastructure in all sectors causing consumer dissatisfaction at one end and degradation of the infrastructure on the other end apart from very low revenue recovery as the consumers are reluctant to pay because of deteriorated service delivery.</p> <p>MC Vehari has some machinery and equipment which is already being used for collection and disposal of the solid waste. Under Punjab Cities Program modern, efficient and cost-effective machinery and equipment has been provided to MC Vehari for provision of better solid waste management facilities to the people of Vehari.</p> <p>At present, there is no appropriate parking space available with MC for the existing and newly procured machinery and equipment and dire need for parking area facility is being felt. Currently the solid waste machinery is being parked under open sky in various spaces available with MC. Absence of permanent parking space can cause machinery</p>
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	deterioration and compromise its safety that will lead to non-sustainability of solid waste management.												
ii. Description of the subproject-	The project comprises of construction of Parking Area for solid waste management and other machinery and equipment possessed by MC over an area of <u>4.15 Kanals</u> in the city. Detail of the components of Parking Area have been given in the table below.												
iii Detail of civil works, equipment & machinery and other physical facilities	<p>The detail of Parking Shed for SWM Machinery to be constructed in the city, is given below:</p> <p>Location: Jinnah Road near DPS and Govt. Girls MC High School</p> <table border="1"> <thead> <tr> <th>S. N.</th> <th>Detail of works</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Sheds for vehicles with trusses and Aluzinc sheeting at the top</td> </tr> <tr> <td>2</td> <td>Washing ramp</td> </tr> <tr> <td>3</td> <td>Parking aprons</td> </tr> <tr> <td>4</td> <td>Generator pad</td> </tr> <tr> <td>5</td> <td>Water supply and drainage system</td> </tr> </tbody> </table>	S. N.	Detail of works	1	Sheds for vehicles with trusses and Aluzinc sheeting at the top	2	Washing ramp	3	Parking aprons	4	Generator pad	5	Water supply and drainage system
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3	Parking aprons												
4	Generator pad												
5	Water supply and drainage system												
iv Indicate governess issues of the sector relevant to the project and strategy to resolve them	<ul style="list-style-type: none"> <li>• MC Vehari is facing acute shortage of staff. The smooth sailing of the Punjab Cities Program can only be assured when the required staff is available with Unit.</li> <li>• The Repair and maintenance of the municipal services in not up to the mark in such Unit. Trainings will be imparted by PMDFC to the officers as well as the field staff under the Program but practicing the interventions and method/procedures learnt in these trainings is the actual requirement in which MCs are lacking at present. Hence inculcating the mind set for good repair and maintenance is the major requirement for improving the service delivery level.</li> </ul>												

**7- Capital Cost of Project**

The summary of the works included in the project is given below;

S. No	Item of works	Cost (PKR million)
1	Parking Shed (Size 72' X 32')	6.508
2	Parking Shed (Size 45' X 32') (2 Nos.)	8.224
3	Washing Pit	0.499
4	Generator Pad	0.163
5	Pump Pad	0.014
6	External Work (Boundary Wall + Tuff Paver + Lawn)	0.566
7	External Plumbing Work	0.547
8	External Electrical Work	7.688
9	Tube Well	2.750
10	Environmental Health & Safety Cost	0.112
11	Dismantling Work	0.074
	<b>Total cost</b>	<b>27.150</b>
	Contingencies @2%	0.543
	Punjab Sales Tax @5%	1.357
	<b>Grand Total</b>	<b>29.050</b>
See Annexure-B for details		

i- Indicate date of estimation of the project cost

The project estimates have been framed during the month of August, 2022

ii- Basis of determining the estimates be provided.

The cost estimates have been framed on the basis of bill of quantities actually required at site and unit rates from the Market Rate System (MRS) issued by the Government of Punjab (District Vehari 2<sup>nd</sup> Bi-Annual of year 2022).  
For items not available in the MRS, the same have been analyzed as per prevailing market rates.

<p>iii- Provide year wise estimation of physical activities</p>	<p>Physical phasing of the project is included in the following table:</p>																																																							
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<p>iv- Phasing of capital cost on the basis of each item of work.</p>	<p>Phasing of capital cost of the project is included in the following table: (All figures are in million rupees)</p>																																																							
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<p>8-Annual recurrent cost after completion of the project and source of financing</p>	<p>Cost in Million = Rs.0.571 (details attached in Annexure-1)</p>																																																							



<p>9- Demand &amp; Supply Analysis</p> <p>i- Existing Capacity of services</p>	<p>Existing supply level</p> <ul style="list-style-type: none"> <li>• There is no existing parking facility for the SWM machinery. Resultantly the vehicles are parked at open spaces with no protection.</li> <li>• MC Vehari is unable to protect the solid waste transportation and other MC vehicles because of non-availability of appropriate parking area.</li> </ul>												
<p>ii- Projected Demand for 10 years</p>	<p>The Parking area is required to park and protect the solid waste transportation and other MC vehicles.</p> <ul style="list-style-type: none"> <li>•The influence and value of parking spaces in planning for livable communities is very essential. Parking space is more than a necessary element of larger residential or commercial uses; it merits consideration as a distinct land use that affects travel behavior and the environment. The provision of parking lots reduces the congestion on streets and roads and improves traffic flow. District Vehari lacks parking space for the SWM Machinery which are therefore parked in open or rental spaces. The proposal is to construct a parking shed for SWM machinery to accommodate a total of 11 vehicles.</li> <li>•The municipal services require radical improvement to enhance the efficiency of the service to increase service delivery to a satisfactory level.</li> <li>•Many shortcomings, problems and bottlenecks have been observed in the present situation which could not be addressed by MC due to funding constraints and now have been proposed to be addressed by the construction of the municipal services infrastructure.</li> </ul>												
<p>iii- Capacity of other similar projects being implemented in public/private sector</p>	<p>No other project of this nature is being implemented in public as well as private sector because of funding constrains in the Unit.</p>												
<p>iv- Supply and Demand gaps</p>	<p>As explained above there is no parking area in Vehari City for solid waste transportation and other MC vehicles. So there is a large gap between the supply and demand.</p>												
<p>v- Designed capacity and output of the project</p>	<p>1)-Table showing details of the parking area is given below:</p> <table border="1" data-bbox="534 1579 1348 1915"> <thead> <tr> <th rowspan="2">Location</th> <th rowspan="2">Components</th> <th rowspan="2">No. of Sheds</th> <th colspan="2">Area</th> </tr> <tr> <th>Total area</th> <th>Shed area &amp; Nos.</th> </tr> </thead> <tbody> <tr> <td>Jinnah Road near DPS and Govt. Girls MC High School</td> <td>As listed in section-7</td> <td>03</td> <td>4.15 Kanals</td> <td>1 No = 72'x32' 2 Nos = 45'x32'</td> </tr> </tbody> </table> <p>2)-Parking shed is designed for 10-year life.</p>	Location	Components	No. of Sheds	Area		Total area	Shed area & Nos.	Jinnah Road near DPS and Govt. Girls MC High School	As listed in section-7	03	4.15 Kanals	1 No = 72'x32' 2 Nos = 45'x32'
Location	Components				No. of Sheds	Area							
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Jinnah Road near DPS and Govt. Girls MC High School	As listed in section-7	03	4.15 Kanals	1 No = 72'x32' 2 Nos = 45'x32'									

	3)-This Parking shed is designed for 11 vehicles of SWM Machinery.												
<b>10. Financial Plan</b> <b>Sources of financing</b> <u>Debt</u>	Below given loan for the Punjab Cities Program has been funded by World Bank for 16 PCP cities in Punjab.												
a) Indicate the local and foreign debt Loan	<table border="1"> <tr> <td>Total loan to Government of Pakistan/Punjab</td> <td>USD 200 million</td> </tr> <tr> <td>Component-1 for Infrastructure Development</td> <td>USD 180 million</td> </tr> <tr> <td>Component-2 for Investment Project Financing For capacity building of MCs &amp; three Govt. organization and program management.</td> <td>USD 20 million</td> </tr> <tr> <td>20% share of Municipalities is equivalent to</td> <td>USD 36 million</td> </tr> <tr> <td>Total funds available for Infrastructure Development</td> <td>USD 216 million</td> </tr> <tr> <td colspan="2">This project will be funded under this financing.</td> </tr> </table>	Total loan to Government of Pakistan/Punjab	USD 200 million	Component-1 for Infrastructure Development	USD 180 million	Component-2 for Investment Project Financing For capacity building of MCs & three Govt. organization and program management.	USD 20 million	20% share of Municipalities is equivalent to	USD 36 million	Total funds available for Infrastructure Development	USD 216 million	This project will be funded under this financing.	
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b) Equity	<p><b>A. Loan/grant to MC</b> The amount of loan converted to grant to MC Vehari will be Rs. 23.240 million. The financing of the project will be as give n below:</p> <table border="1"> <tr> <td>Grant to MC Vehari from World Bank (80% of cost of PC-I)</td> <td>PKR 23.240 million</td> </tr> <tr> <td>20% Co-finance by MC</td> <td>PKR 5.810 million</td> </tr> <tr> <td>Total cost of project</td> <td>PKR 29.050 million</td> </tr> </table> <p><b>B. Project Cost =Rs. 29.050 million</b></p> <p>*The loan is from World Bank to Government of Pakistan/Punjab which will trickle down to MC Vehari as grant.</p>	Grant to MC Vehari from World Bank (80% of cost of PC-I)	PKR 23.240 million	20% Co-finance by MC	PKR 5.810 million	Total cost of project	PKR 29.050 million						
Grant to MC Vehari from World Bank (80% of cost of PC-I)	PKR 23.240 million												
20% Co-finance by MC	PKR 5.810 million												
Total cost of project	PKR 29.050 million												
c) Grants	No grant is being given by Government of Punjab out of ADP funds. The World Bank loan to Government of Pakistan/Punjab will trickle down as grant to MC from Government of Punjab.												
d) Weighted cost of capital	Nil												
<b>11-Project benefits and analysis</b>													
i. Financial: Income to the project with assumption	<ul style="list-style-type: none"> <li>No income will be generated from the project and hence the Financial Analysis is not required.</li> <li>It is a social sector project and the capital cost of the project is not intended to be recovered. MC will meet the cost of repair and maintenance out of its own resources. The project economic analysis is given as Annexure-C.</li> </ul>												

<p>ii.Social benefits to the target group</p>	<p>The completion of the project will result in:</p> <ul style="list-style-type: none"> <li>• Provision of suitable parking area for the MC Vehicles.</li> <li>• Making MC self-sufficient in small repairs to the machinery &amp; Equipment possessed by MC</li> <li>• Provision of a washing facilities for the vehicles</li> <li>• Effective protection to the vehicles against the solar radiation and Ultraviolet rays, rain, hail, wind, and dust.</li> <li>• Slowing down the deterioration of vehicles, therefore reducing the cost of maintenance.</li> <li>• Enhancement of the security of vehicles during non-working hours.</li> <li>• Better watch and ward of MC machinery and equipment and reduction of losses due to theft of equipment and spares.</li> <li>• Provision of better solid waste management service by protection of the machinery and equipment.</li> </ul>
<p>iii.Environmental Impact negative/positive</p>	<p>Primary and secondary data has been collected and used to assess the environmental impacts of the proposed Parking Area. Site visit was conducted to the project area for the proposed works and to assess the baseline in order to evaluate whether there are any key receptors that will need to be considered during the project works to prevent any long term and irreversible impacts. The activities to be conducted under the project were screened for potential impacts at the design/pre-construction, construction and operation phases of the Parking Sheds. This 'activity wise' screening enabled to obtain a clear picture of the expected level of impacts resulting from the different activities and helped identify required mitigation measures to mitigate them to within acceptable limits as per the guidelines provided by the World Bank in the form of Environment and Social Management Framework. However, the impacts will be temporary and there will be no negative impacts after completion of the project, rather, during the operation phase of the Parking Sheds, mostly positive impacts are expected. To facilitate the selection of an optimal solution and for the inclusion of Safe Operating Procedures for Construction workers/labors; assessment indicators or an Environmental Screening Checklist has been developed which is attached as Annexure E (A) of this PC-1. The checklist focuses on Environmental Issues and social concerns and ensure that all environmental and social dimensions are adequately considered. Based on the remarks of the screening checklist, Environment and Social Management Plans (ESMPs) does not need to be prepared. However, the necessary cost for Environment Health and Safety of Workers has been incorporated in the PC-1. The Environment, Health and Safety SOPs for labor/workers are provided as Annexure E (B).</p>

iv. Quantifiable project outputs	The quantifiable project out puts have been given above in Sr. No-9 (V). The social benefits to the citizen have been described at Sr. No-11(ii).												
v. Unit cost analysis	<p><b>A) Capital Unit Cost</b> The unit cost analysis is produced below;</p> <table border="1" data-bbox="510 392 1332 526"> <tr> <td>Project capital cost</td> <td>PKR 29.050 million</td> </tr> <tr> <td>Population of the city in year 2023</td> <td>145,590 persons</td> </tr> <tr> <td>Unit capital cost per capita</td> <td>PKR 199.54</td> </tr> </table> <p><b>B)-Unit R&amp;M cost:</b></p> <table border="1" data-bbox="510 604 1332 728"> <tr> <td>Annual R&amp;M cost</td> <td>571,502</td> </tr> <tr> <td>Population of the city in year 2023</td> <td>145,590 persons</td> </tr> <tr> <td>Unit R&amp;M cost per capita</td> <td>PKR 3.93</td> </tr> </table>	Project capital cost	PKR 29.050 million	Population of the city in year 2023	145,590 persons	Unit capital cost per capita	PKR 199.54	Annual R&M cost	571,502	Population of the city in year 2023	145,590 persons	Unit R&M cost per capita	PKR 3.93
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vi. Employment generation (direct and indirect)	<p><b><u>Employment Analysis</u></b></p> <p><b>Direct Employment</b></p> <p><i>a) Planning and Design of projects</i> The planning and design of the project has been entrusted to local consultants (JERS Consultancy) who have appointed staff and experts in Structural designing and related disciplines along with their support staff. The consultants will also appoint their staff for resident supervision of the project to verify and certify the items of works to be executed under this PC-I.</p> <p><i>b) Execution of the Project</i></p> <p><i>a) PMDFC</i> PMDFC has the project monitoring and supervisory role and the company has enough experts and staff to complete this assignment. PMDFC has already deployed under mentioned staff for these projects:</p> <ul style="list-style-type: none"> <li>• Civil Engineers</li> <li>• Accounts, administration and audit personnel</li> <li>• Urban planners</li> <li>• GIS experts</li> <li>• Support staff like computer operators, vehicle drivers, office boys and guards.</li> <li>• Procurement experts</li> <li>• Communication experts</li> <li>• Environmental and social experts</li> <li>• Contract management experts</li> </ul> <p><i>b) Consultants</i> PMDFC has employed consultants for detailed design and resident supervision of the projects who have deployed their staff for detailed design and resident supervision of the project.</p>												

	<p><b>c) Municipality</b> MC Vehari has regular staff like engineers, sub engineers and other administrative &amp; accounts keeping staff which will be responsible for execution of the project and contract management. No additional staff will be needed for execution of this project</p> <p><b>d) Contractor</b> The contractor responsible for execution of the sub project will employ skilled and un-skilled labor on this work.</p> <p><b>Indirect Employment</b> Indirect employment for production of material such as cement, steel, stone metal, bitumen, bricks etc. will be generated.</p>
vii. Impacts of delays on project cost and viability	<p>The impact of delay in project implementation will result in;</p> <ul style="list-style-type: none"> <li>• Increased project cost due to escalation in cost of material and labor.</li> <li>• Deterioration of vehicles due to weathering effects</li> <li>• Recurrent watch and ward problems for the delayed period</li> </ul>
<b>12-Implementation Schedule</b>	
a) Indicate starting and completion date of the project	The project is anticipated to commence by October, 2022 and to be completed by March, 2023 with project implementation period of 06 months.
b) Item wise/year wise schedule in line chart	The Gant chart has been attached at <b>Annexure-D</b>
<b>13- Management Structure and manpower requirements</b>	
i. Administrative arrangements for the implementation of the project	<p><b>ii. Planning &amp; design of the project</b> The project has been designed by the consultants employed by PMDFC and will also carry out the resident supervision of the project.</p> <p><b>iii. Preparation of cost estimation</b> The cost estimates have been prepared by the design consultants by actual measurements and requirements at site. The execution of the items of works included in these estimates /PC-I will be certified by these consultants.</p> <p><b>iv. Execution of the project</b></p> <ul style="list-style-type: none"> <li>• The project will be executed by MC Vehari and supervised by the Consultants appointed by PMDFC in resident supervision mode. The technical staff &amp; experts in PMDFC will oversee, coordinate and collaborate in the project planning, design and implementation through their experts in head office located in</li> </ul>

	<p>Lahore and regional offices. The reporting of progress to LG &amp; CDD &amp; World bank and troubleshooting will also be responsibility of PMDFC.</p> <ul style="list-style-type: none"> <li>• MO (I&amp;S) of the MC has been designated as Project Manager /Engineer in Charge of the project. The supervision of the works will also be carried out by these municipal officers along with their support engineering staff. All supervisory staff is available with MC.</li> <li>• The procurement of works and goods will be done by Procurement Committee of Vehari Unit as per PPRA Rules.</li> </ul> <p>v. <b>Verification of quantities included in PC-Is and Resident Supervision of the works by consultants</b>  The works will be supervised by Supervision Consultants in resident supervision mode by assuring the quantity and quality of works. The consultants will verify the items of work and their quantities contained in the PC-Is and cost estimates initially and then the quantities and quality of works included in the contractor claims at the stage of payments. Payments will be made by the MC after these contractor claims have been entered in the measurement books by the Project Manager/Engineer in Charge and pre audited as per LG Works Rules.</p>
<p>ii)The manpower requirements by skills during execution and operation of the project and;  The job description, qualification, experience, age and salary of each post</p>	<p>a) <b>PMDFC experts and staff</b>  For rendering assistance in implementation of infrastructure projects in 16 MCs, PMDFC has the experts and staff in the required fields. In order to facilitate the Program Units, three regional offices have been established by PMDFC at Gujranwala, Faisalabad and Multan/Khanewal.</p> <p>b) <b>Resident Supervision Consultants</b>  The project will be supervised by consultants. The tentative staff to be employed/deployed by the consultants for the certification of quantities of works and resident supervision of the project is given below:</p>

S #	Personnel	Nos	Qualification
1	Chief Resident Engineer/Team Leader	01	BSc/BE in Civil engineering from HEC approved University with minimum 20 years' professional experience and 5 years' experience on similar assignment or MSC; Civil Engineering/Public Health Engineering/Environmental Engineering with Bachelor in Civil Engineering and minimum 15 years, experience, with 5 years on similar assignments on urban planning, designing and construction supervision assignment.
2	Assistant Resident Engineer	01	Bachelor Degree in Civil engineering with minimum 8 years' experience in site supervision and execution for projects of similar nature
3	Site Inspectors	01	DAE in Civil with minimum 10 years' experience in site supervision for projects of similar nature
<p><b>c) Contractor's Technical staff, skilled &amp; non skilled labor</b> The contractors will employ the supervisory technical staff and skilled &amp; non skilled labor for execution of works. The works will be supervised by experienced Engineers and sub engineers and the number of slots for engineers and skilled and non-skilled will depend upon the type and quantity of work and its period of completion.</p> <p><b>d) Repair &amp; maintenance of the project</b> MC has its own regular staff which has been deployed for repair and maintenance of the municipal services infrastructure. However, it has been observed that the existing staff is not adequate to repair and maintain the services in a manner which can give good service delivery. Hence it is proposed to;</p> <ul style="list-style-type: none"> <li>• Fill up the presently vacant slots</li> <li>• Recruit additional staff as per need of the infrastructure after obtaining the sanctions from the competent authorities.</li> </ul>			
14-Additional projects /decisions required to optimize the investment being undertaken	<p><b>1) Shortage &amp; frequent transfers of Provincially appointed staff</b> MC is facing shortage in provincially appointed and locally appointed cadres. This will seriously affect the pace of progress of the program and the implementation of the infrastructure projects may be delayed. Provincial Government should fill up the vacant staff immediately for optimizing the investments in MC.</p> <p><b>2) Repair &amp; Maintenance (R&amp;M) staff</b> The R&amp;M staff is also deficient and this is adversely affecting the service delivery level. Number of slots are vacant but MC is not</p>		

	<p>allowed to recruit the persons to fill these slots due to ban on recruitments.</p> <p>Further the sanctioned strength of the field staff is much lesser than the actual requirement because with the increase in population and extension of services, additionally required staff has not been sanctioned by the competent authorities.</p> <p>Both of the above issues need to be addressed for optimal utilization of the investments and giving targeted benefits to the resident population of these cities.</p>
15-Certificate	<p>Certified that the project proposal has been prepared on the basis of guidelines provided by the Planning Commission for the preparation of PC-I for social sectors projects.</p>

Prepared by	JERS Consultancy (Pvt) Ltd	Stamp & Signatures	
Checked by	Municipal officer (Infrastructure) MC Vehari	Stamp & Signatures	
	Chief Officer MC Vehari	Stamp & Signatures	
Forwarded by	Administrator MC Vehari	Stamp & Signatures	

*Vetted*

**Deputy Program Officer**  
**Infrastructure Development**  
**Punjab Cities Program-Lahore**

**Program Officer-1**  
**Infrastructure Development**  
**Punjab Cities Program-Lahore**

**Senior Program Officer**  
**Infrastructure Development**  
**Punjab Cities Program**  
 24/8/22